



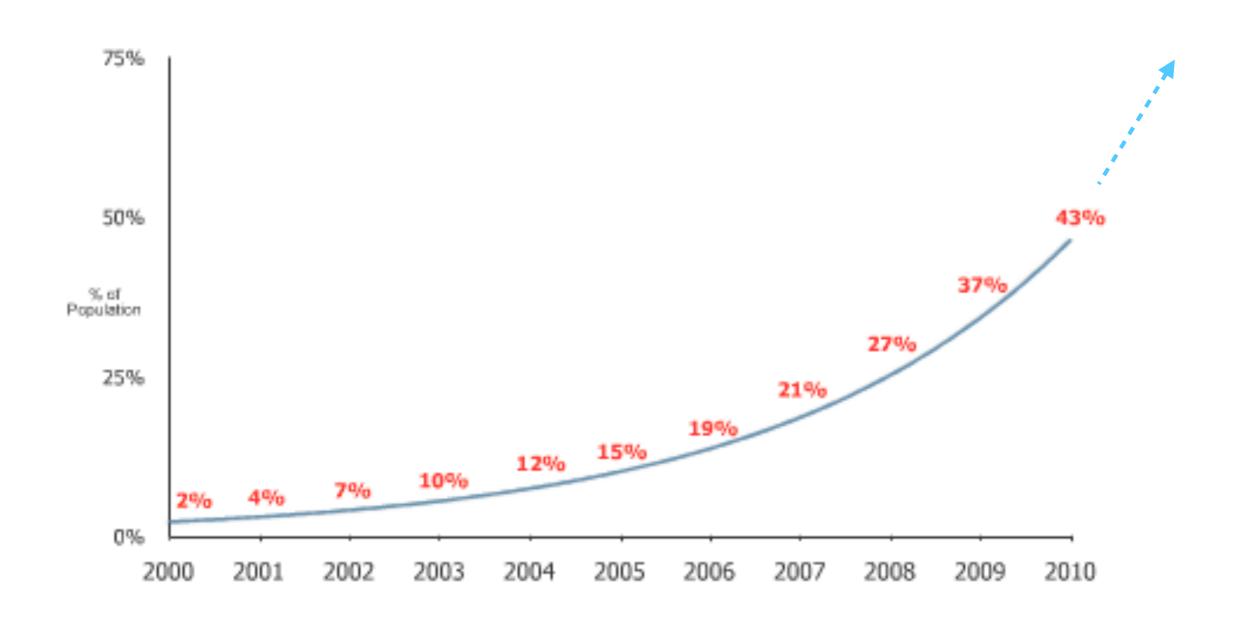
Russian Internet Future is bright

Gilles Domartini Moscow October 28th

Photo credit: Flikr - @maryszka



Russian online market is booming. The time is right!



Russia now well placed with major players, next to USA, Japan, and China



Rank	Y/Y Trend	Company	Region	2011 Market Value (\$B)	2010 Revenue (\$MM)
1		Apple	USA	\$373	\$76,283
2		Google	USA	177	29,321
3		Amazon.com	USA	108	34,204
4	1	Facebook	USA	77*	-
5	1	Baidu	China	46	1,216
6		еВау	USA	42	9,156
7		Tencent	China	41	2,967
8		Priceline.com	USA	24	3,085
9		Yahoo!	USA	20	6,325
10		Yahoo! Japan	Japan	20	2,995
11		Salesforce.com	USA	17	1,657
12		Rakuten	Japan	15	4,286
13		NHN	Korea	10	1,062
14		Liberty Interactive	USA	9	8,932
15	1	Yandex	Russia	8	447
10		Expedia	USA	8	3,340
17		LinkedIn	USA	8	243
18		Notflix	USA	€	2,162
19	1	Mail.ru	Russia	6	324
20		Netease	China	6	836
21		Alibaba.com	China	5	854
22		Verisign	USA	5	681
23		Ctrip	China	5	424
24		Sina.com	China	5	403
25		Rackspace	USA	5	781
otal			Value de Santa	\$969	\$191,992

1 Otal \$191,992

Note: 2011 data as of 10/12/2011; *Facebook market value per most recent trades (week of Sep 26) on SharesPost. Source: Google Finance.

Added 25 million internet users in the past 4 years, and another 50M ready to join



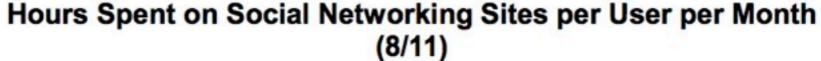
Rank	Country	07-10 Internet User Additions (MMs)	2010 Internet Users (MMs)
1	China	246	459
2	India	42	88
3	Nigeria	35	45
4	Russia	25	60
5	Iran	24	37
6	USA	22	244
7	Brazil	21	79
8	Philippines	18	23
9	Mexico	13	35
10	Pakistan	12	29

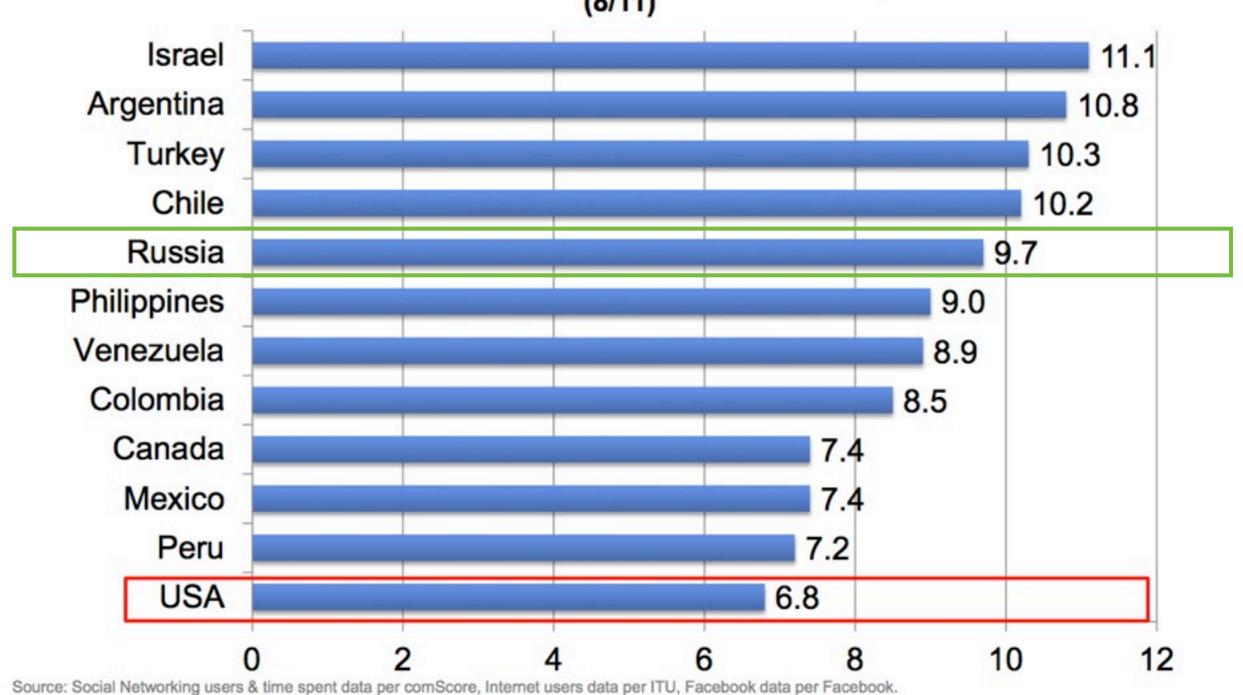
Internet Penetration at 42%, so can still double in size

Source: KPCB - Mary Meeker Oct 2011

Russian massively social. A fantastic opportunity for innovation & self-expression







How to benefit from this growth?



- 1. Invest in mobile
- 2. Invest in user interfaces
- 3. Invest in online marketing
- 4. Invest in videos

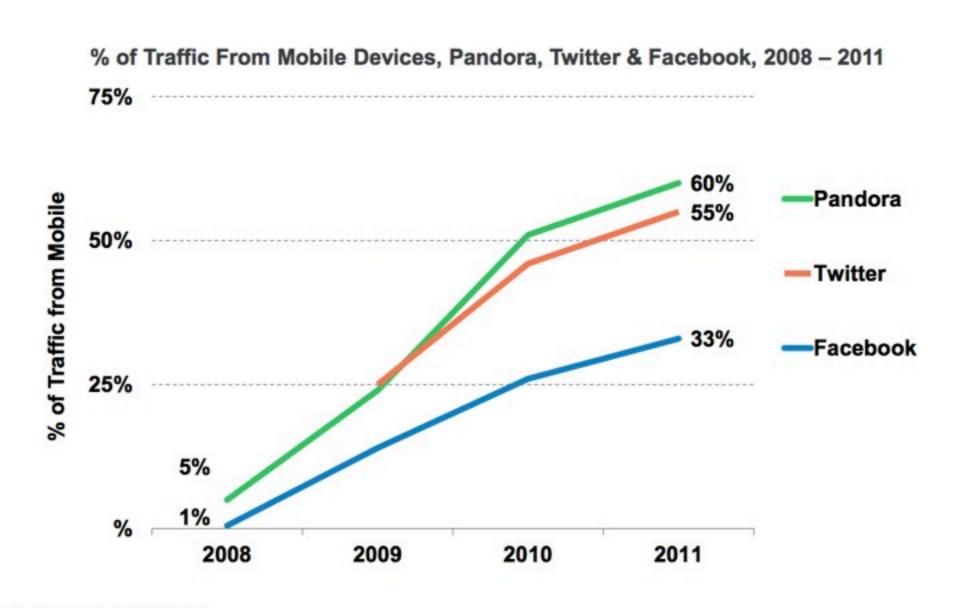
* (Don't overestimate eCommerce potential for now)



1- Invest in Mobile



Mobile internet usage is growing sharply



In Russia, Smartphone and 3G still very low, yet progressing really fast



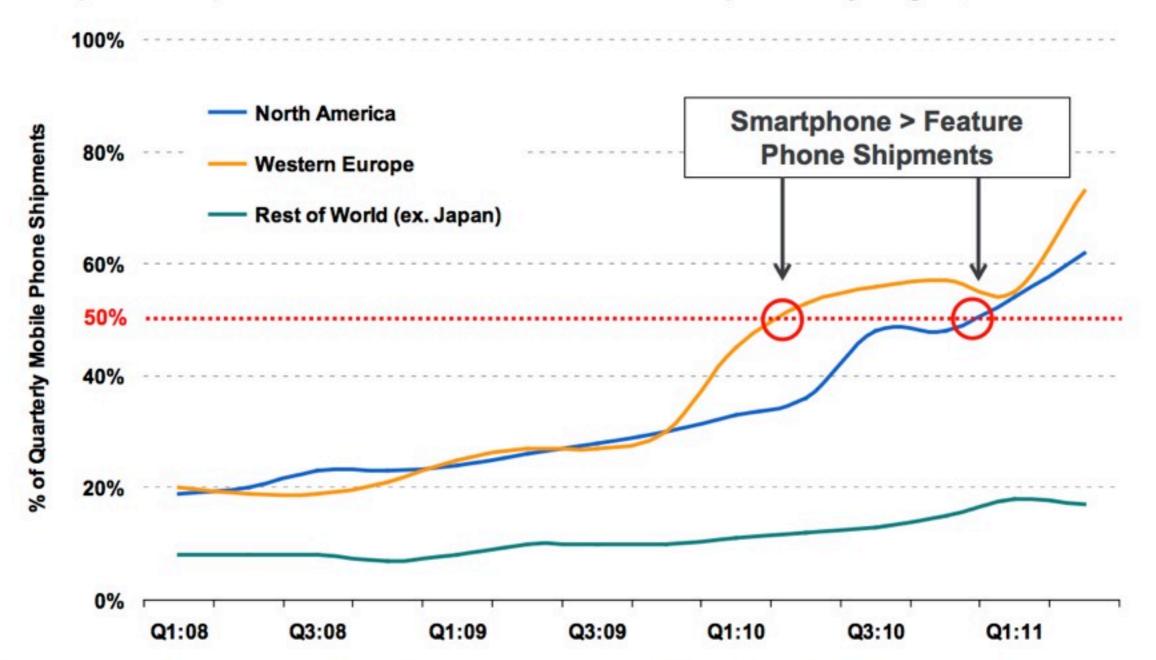
Rank	Country	Q2:11 3G Subs (MM)	3G Penetra- tion	3G Sub Y/Y Growth	
1	USA	179	56%	26%	
2	Japan	117	97	10	
3	Korea	43	82	10	
4	China	40	4	172	
5	Italy	40	47	22	
6	UK	39	51	35	
7	Germany	33	32	24	
8	Spain	30	53	23	
9	Brazil	28	13	79	
10	Indonesia	27	12	40	
11	Poland	26	54	24	
12	France	25	39	29	
13	India	23	3	1,050	
14	Australia	20	71	22	
15	Russia	15	7 %	59 %	

Source: KPCB - Mary Meeker Oct 2011

In developed countries or regions, smartphones often outsell feature phones



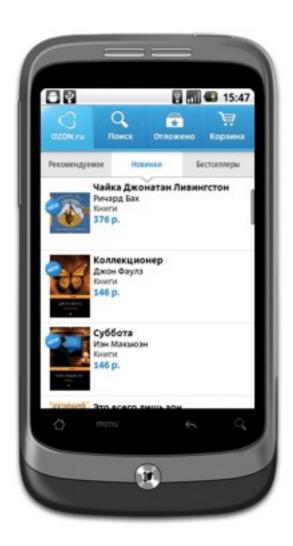
Smartphone Shipments as % of Total Mobile Phone Shipments by Region, Q1:08 – Q2:11



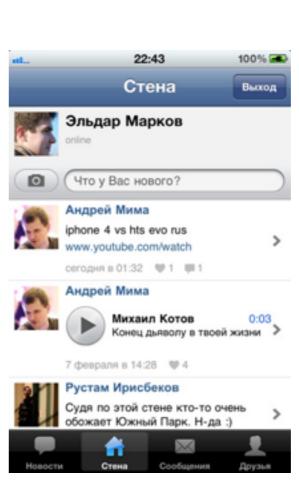
Source: Data per Ehud Gelblum, Morgan Stanley Research. Note: In Japan, smartphone exceeded feature phone in Q4:08.

All brands start to embrace mobile, to learn and be ready with the market











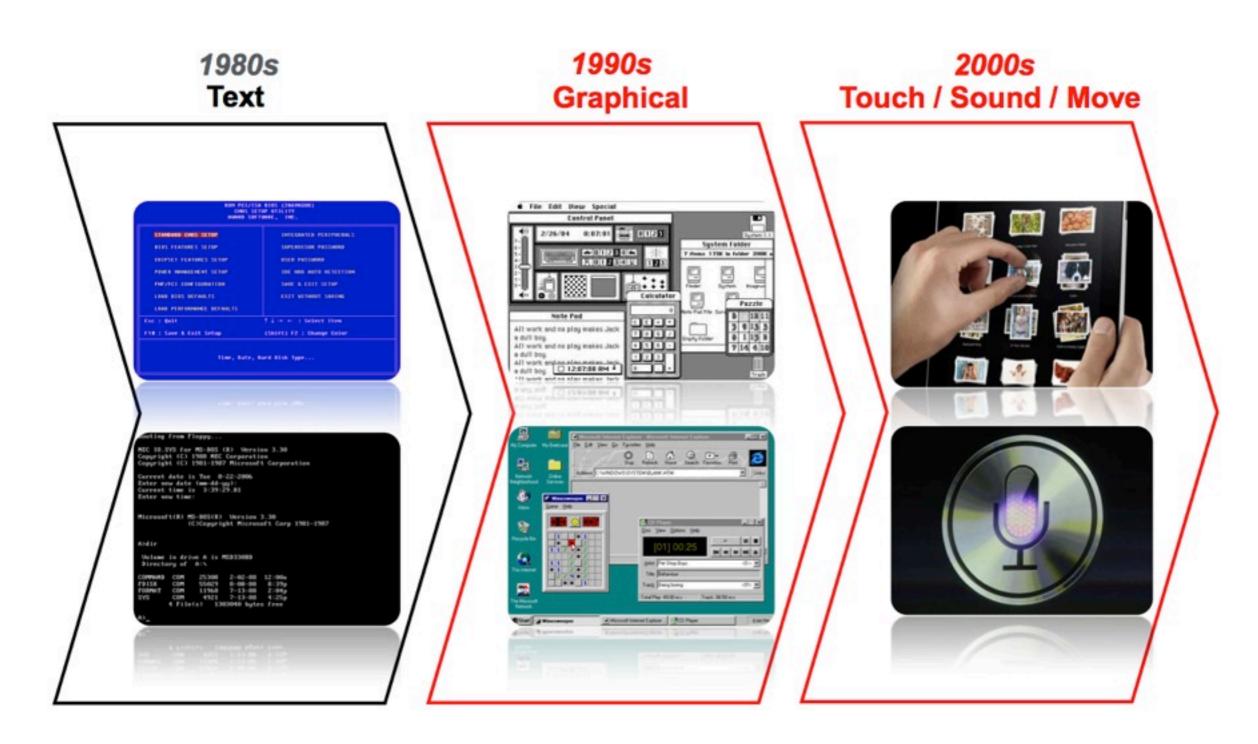
Q Аптека



2- Invest in Design & User Interface



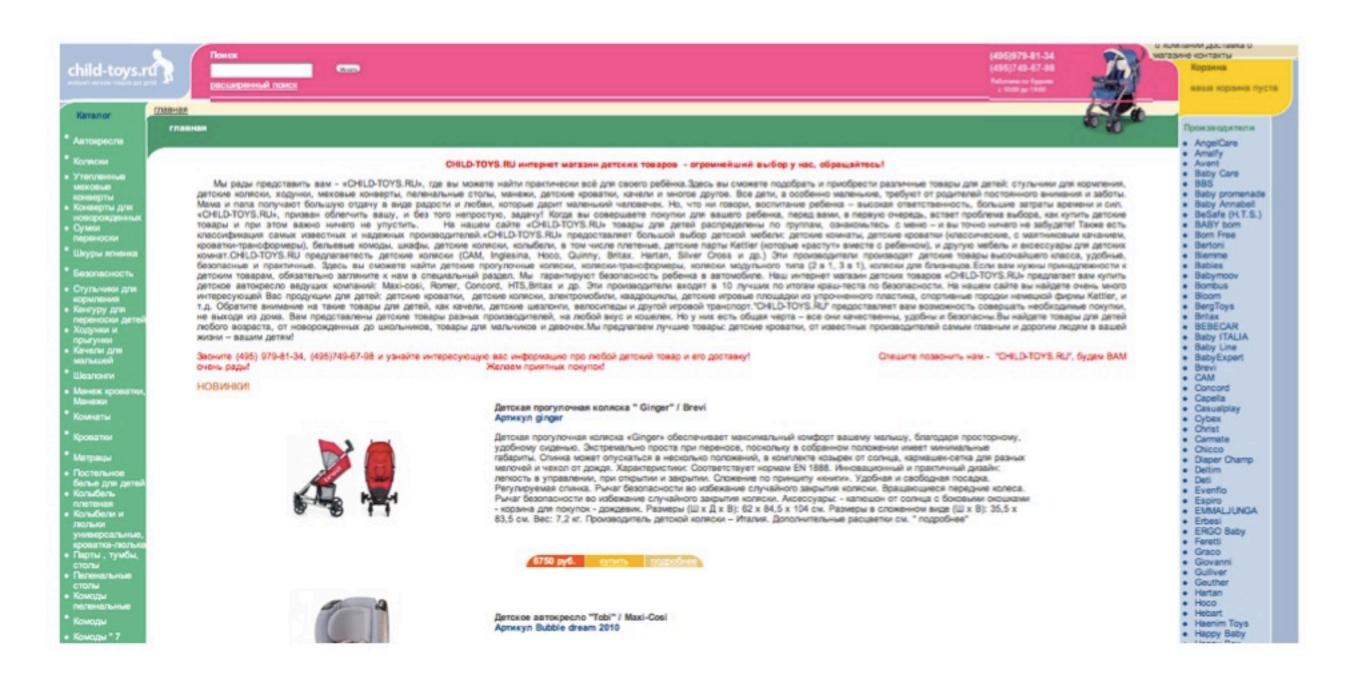




Source: KPCB - Mary Meeker Oct 2011

Early 2010: children good segment was dominated by sites like this:





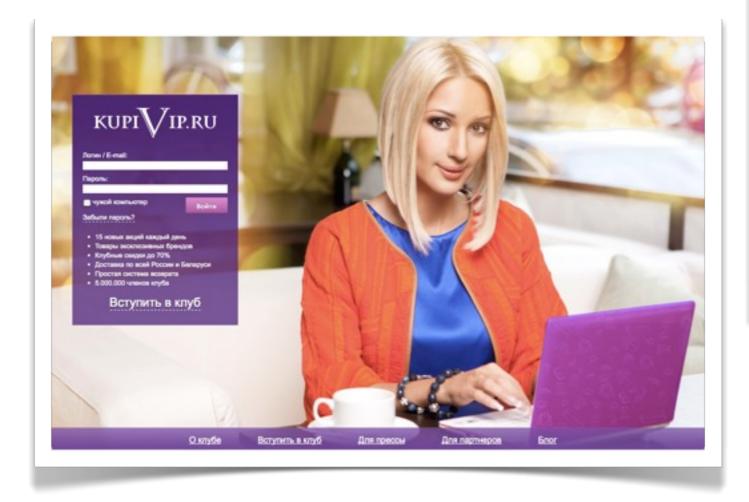
Now, they look a lot more appealing





Very clean, friendly, user centric interface for leading Russia franchises





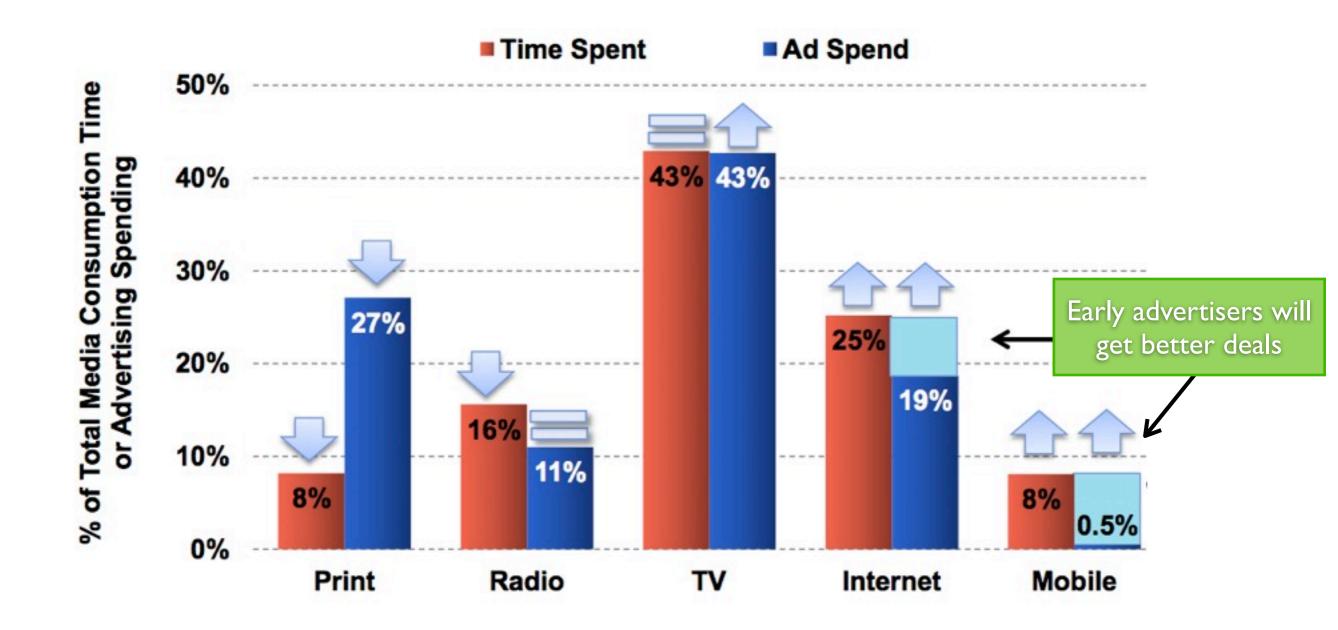




3- Invest in online marketing

Share of internet advertising spending is still far behind, even in US



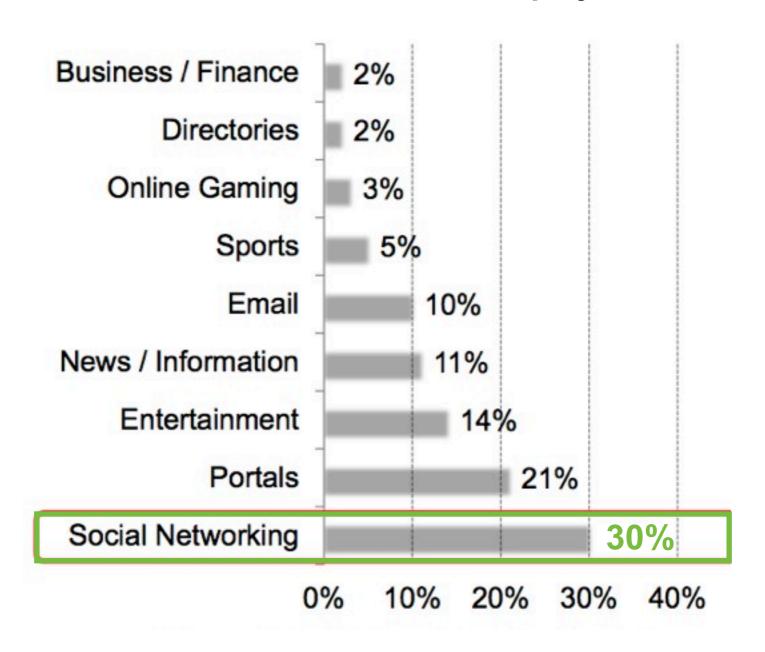


Note: Print includes newspaper and magazine. \$20B opportunity calculated assuming Internet and Mobile ad spend share equal their respective time spent share. Source: eMarketer, 3/11.

Social media advertising spending now dominates in the US (excluding Search)



Share of Total US Online display Ad Units



Source: KPCB - Mary Meeker Oct 2011

Make sure you:



✓ Put in place the right analytics:

- ✓ Proper tagging of related webpages
- ✓ One tool (Google Analytics, Omniture,...) to track your campaigns
- ✓ Responsible manager

✓ Optimize user experience

- ✓ Up to 50% of "internet devices" don't run anymore on PC/Windows
- ✓ Check for loading times, and screen resolution

✓ When the campaign starts, the job is NOT done!

✓ Optimize campaign - design, content, message- using analytics

✓ ENGAGE SIMPLY WITH YOUR AUDIENCE

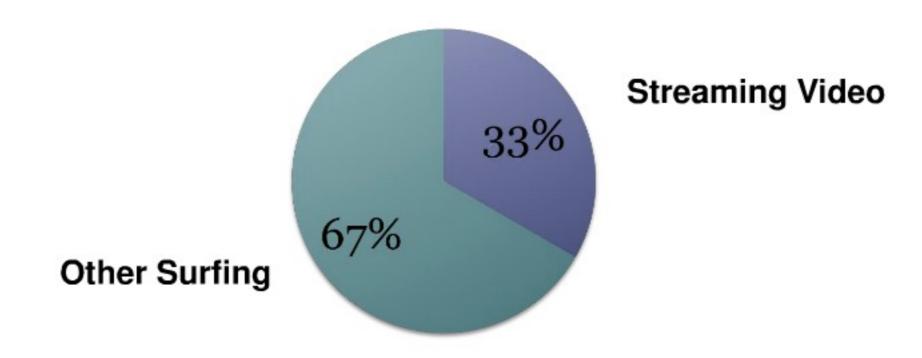


4- Invest in video content

Youth demo already 1/3rd of time online watching video



Time spent online (age 12-17)



Source: Mark Suster - State of venture capital Oct 2011

How mainstream is video?



108 million people in the US

Watch....

1.3 billion videos

Source: Mark Suster - State of venture capital Oct 2011



Heineken - Walk in Fridge

biglebowskiwalter 73 videos ≥ Subscribe









5- Don't over-estimate ecommerce potential, be smart with KPI.

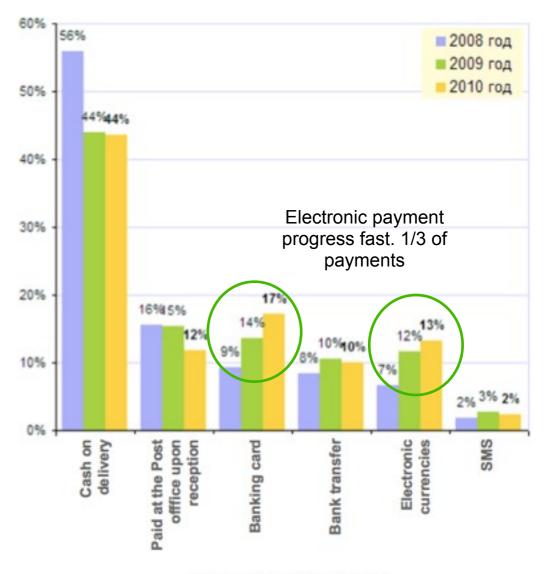
And be patient: eCommerce already strong, grows together with living standards



eCommerce market and GDP comparison

	Internet Users	B2C Ecommerce	Revenue / e-User	GDP / Capita
Russia	45 million	\$7-8Billion	\$166	\$10k
France	43 million	\$42 Billion	\$1100	\$41k
USA	248 million	\$150 Billion	\$600	\$47k

eCommerce Payment methods Russia

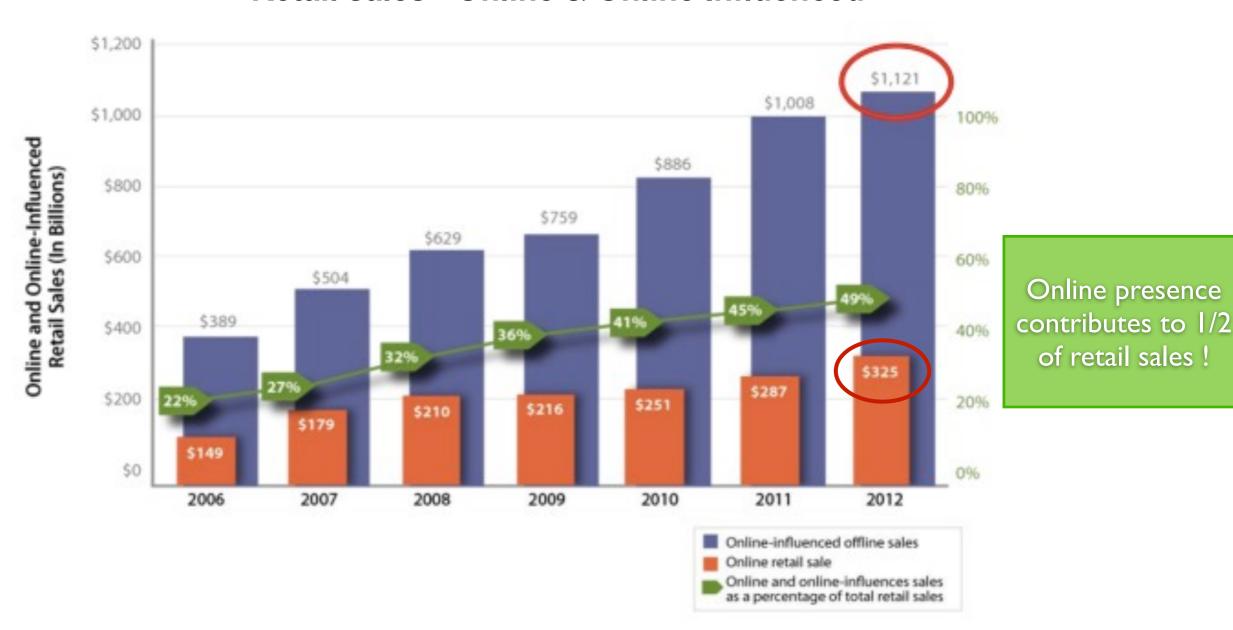


Source: Rumetrika, July 2010

KPI: Integrate online + offline channel influence



Retail sales - Online & Online Influenced



Source: Forrester 2010

Russia internet is booming. Embrace it!



- 1. Invest in mobile
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5. eCommerce is more than online sales. Integrate offline practices too!

